

## Appendix B

The current worst case FRM modelling is summarised below

### FINANCE RESOURCE MODEL 2021-2026

<b>REVENUE FUNDING</b>		<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>
		<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>
Base Funding (Prior Year)		269,440	280,664	281,264	282,168	283,375
AEF (RSG & NNDR Allocation)	+4% / -2%	7,608	(3,838)	(3,761)	(3,686)	(3,612)
Council Tax	3.9%	3,616	4,438	4,666	4,893	5,137
<b>Total Projected Revenue Funding</b>		<b>280,664</b>	<b>281,264</b>	<b>282,168</b>	<b>283,375</b>	<b>284,900</b>
<b>REVENUE EXPENDITURE</b>						
<b>Base Budget (Prior Year)</b>		<b>269,440</b>	<b>280,664</b>	<b>292,152</b>	<b>302,299</b>	<b>312,056</b>
<b>General Inflation:</b>		1,907	2,994	3,053	3,111	3,174
<b>Demographics</b>						
ASC		700	1,469	1,062	1,397	1,000
Children		187	187	187	187	187
Education		701	(75)	0	0	0
<b>Corporate and Service Specific Pressures:</b>						
Delegated		787	1,083	1,091	300	500
Education		772	(83)	50	52	200
HTR		780	262	660	300	500
H&CD		134	0	0	0	0
PPPP		528	0	0	0	0
ASC Commission/Director		33	0	0	0	0
ASC		7,354	4,205	3,423	3,380	2,000
Children		2,297	561	342	189	500
Transf/Comm		38	0	0	0	0
WOD		126	0	0	0	0
Digital		225	0	0	0	0
Legal		27	0	0	0	0
Corp		927	200	200	50	500
Council Tax Reduction Scheme (impact of 3.9CT in		951	700	450	450	450
Fire Levy		178	180	180	180	180
<b>Savings</b>		<b>(11,828)</b>	<b>(5,645)</b>	<b>(1,361)</b>	<b>(714)</b>	<b>0</b>
<b>Undelivered Savings previous years</b>		<b>1,634</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Financing Costs:</b>						
Capital Funding		255	962	810	875	1,000
Changes in MRP		2,512	2,488	0	0	0
<b>One Off Funding:</b>						
Transformation capital directive changes		0	2,000	0	0	0
<b>Total Projected Revenue Expenditure</b>		<b>280,664</b>	<b>292,152</b>	<b>302,299</b>	<b>312,056</b>	<b>322,247</b>
<b>(Funding Shortfall)/ Surplus - Cumulative</b>		<b>(0)</b>	<b>(10,888)</b>	<b>(20,131)</b>	<b>(28,681)</b>	<b>(37,347)</b>
<b>(Funding Shortfall)/ Surplus - In Year</b>		<b>(0)</b>	<b>(10,888)</b>	<b>(9,243)</b>	<b>(8,550)</b>	<b>(8,665)</b>